



**ALSF**

African Legal Support Facility Facilité africaine de soutien juridique

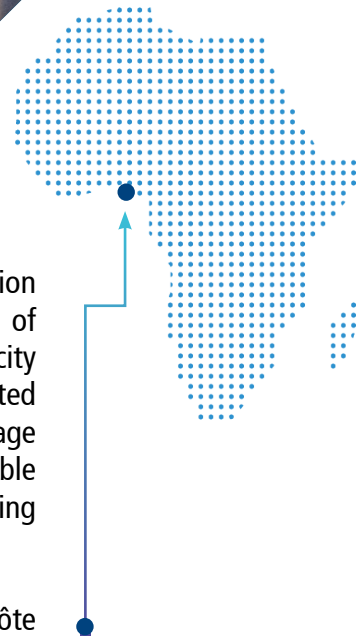
# ALSF IN QUESTIONS



## WHAT IS THE AFRICAN LEGAL SUPPORT FACILITY?

The African Legal Support Facility (ALSF) is an international organization that provides legal advice and technical assistance in negotiation of complex commercial transactions, creditor litigation and capacity building to African countries. It also develops and maintains related knowledge resources and publications. The aim is to encourage countries and investors to conclude equitable, bankable and sustainable agreements that deliver value to African countries while protecting their sovereign rights.

The ALSF is hosted by the African Development Bank in Abidjan, Côte d'Ivoire.





2008

Established



2010

Began operations

## WHY WAS THE AFRICAN LEGAL SUPPORT FACILITY CREATED?

In 2003, African Ministers of Finance realized the importance and the need to set up an institution that would provide legal assistance to African countries particularly for Heavily Indebted Poor Countries (HIPC) to address the challenge of creditor litigation and contract negotiation. African countries and the African Development Bank established the ALSF on 22 December 2008.

## 3 WHO CAN BE MEMBERS OF THE ALSF?

The ALSF membership is open to states and international organizations. By the end of 2017, the ALSF had 60 members comprising 53 states and 7 International Organizations.

2017

7 International Organizations

53 States



# 4

## WHAT IS THE STRATEGIC FOCUS OF THE ALSF?

To consolidate and build on the achievements ushered in by its premier Medium Strategy, the ALSF developed and adopted a new Medium-Term Strategy (2018-2022) in 2017. As in the previous planning cycle, the new strategy focuses on the following priority areas:

### Capacity Building projects:



Transferring knowledge and developing skills of African lawyers and government officials through customized workshops, seminars, and partnerships. Additionally, the ALSF also develops, collects, and manages knowledge products including practical handbooks, transaction facilitation tools, websites with precedents, curricula development, and training platforms.



### Commercial Creditor Litigation:

Providing African countries with legal and technical assistance, through the provision of legal counsel, for the negotiation and settlement or litigation of creditor claims. The aim is to ensure that countries fully realize the benefits of the HIPC Relief Initiative.



### Advisory Services:

Helping African Countries obtain legal advice to negotiate complex commercial transactions related to: (1) extractive and natural resources, (2) infrastructure (PPPs, Power, Transport), and (3) sovereign debt.



## HOW DOES THE ALSF GET ITS RESOURCES?

The ALSF is primarily supported by voluntary contributions from states and international organizations. Its largest supporter is the African Development Bank Group.

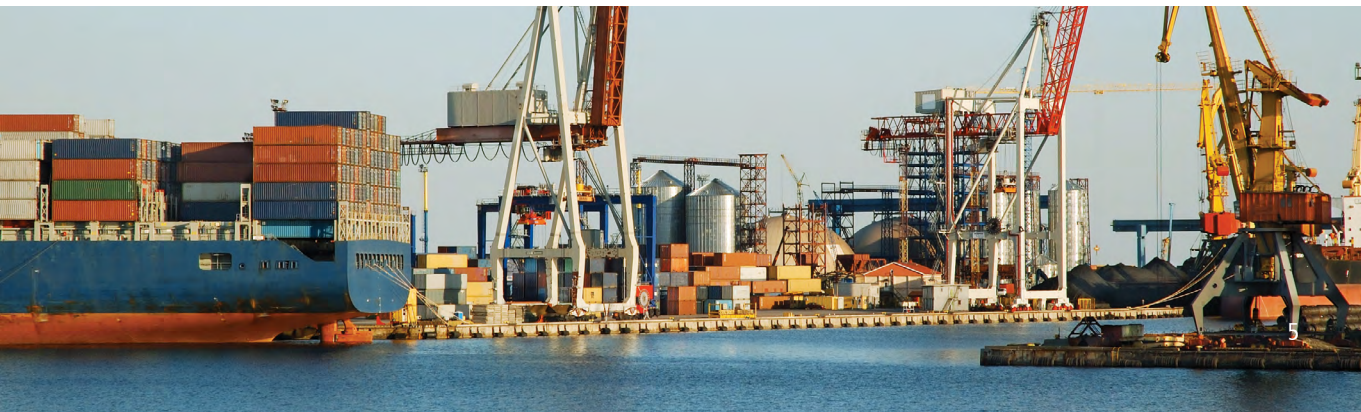
## WHO CAN BENEFIT FROM ALSF ASSISTANCE?

All African Countries are eligible to receive assistance from the ALSF.

## WHAT TYPE OF PROJECTS DOES THE ALSF FINANCE?

The ALSF assists post-HIPC African countries to defend themselves against actions by holdout commercial creditors. It also assists African countries negotiate complex commercial transactions with private sector investors. The ALSF advises governments in structuring and negotiating power purchase agreements, public private partnerships (PPPs) and concession agreements, extractives (oil, gas & mining) agreements, investment agreements, and sovereign bond issuances.

The ALSF provides technical legal assistance and financing through grants and advances. Some grants and advances are repayable only when the benefits from the proposed investments manifest.

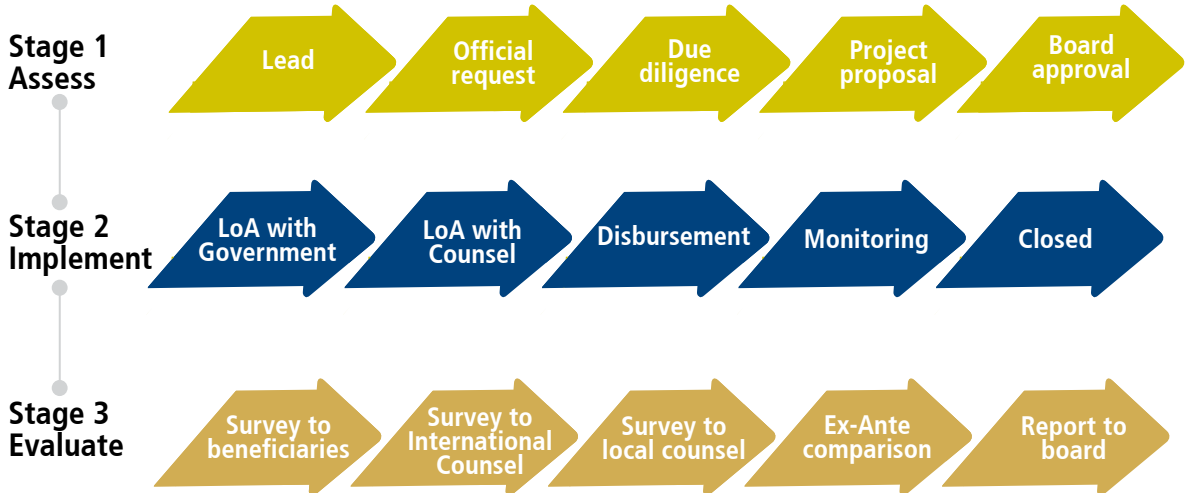




## HOW ARE ALSF PROJECTS IDENTIFIED AND IMPLEMENTED?

The ALSF operations are on a demand driven basis. It starts processing projects when African countries submit official requests. Projects are identified through direct outreach to countries, capacity building events, participation in targeted conferences, private sector and development partners' referrals.

### The ALSF Project Cycle



## HOW DOES THE ALSF OPERATE?

The Governing Council is the supreme body of the ALSF, which manages the whole organization and is composed of 12 members with 12 alternates.

Constituencies	Number of Members
African Countries	5
OECD Countries	4
Non-OECD non-Regional Countries	1
International Organizations	1
African Development Bank	1

The Management Board is responsible for the efficient and effective conduct of all ALSF's operations, as well as appointment of the ALSF Director. It is composed of five members serving in their personal capacity, appointed by the Governing Council for 3-year non-renewable terms.

The staff of the ALSF, led by its Director and CEO, is composed of lawyers and other professionals. The ALSF is organized in two major divisions. The institutional team provides support to the Facility's corporate affairs, including dealing with membership, Governing Council and Management Board matters, and other institutional affairs. The project team provides and implements technical legal assistance and financing to African countries.

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## WHAT IS THE IMPACT OF THE ALSF'S INTERVENTIONS?

The Facility has provided effective and timely advisory services, sustainable capacity building support, and relevant knowledge products. The increasing demand for the Facility's services is testament to the growth in recognition that the ALSF has received from its development partners, its stakeholders, and Regional Member Countries.

Evidence indicates that ALSF's interventions are relevant and impactful. By the end of 2017, the ALSF had supported African governments in negotiations of commercial agreements with a cumulative value of over USD 54 billion worth in potential investments and more than 4,000MW of energy projects. More broadly, its operations have over the years, strengthened the legal and technical capacities of the African governments to negotiate and conclude equitable and sustainable agreements that will deliver maximum economic value to African countries and protect their sovereign rights. A summary of some of the specific key achievements to date are indicated below:

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### GUINEA-BISSAU

Provided creditor litigation support to Guinea-Bissau saving the country **USD 45 million**

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### DEMOCRATIC REPUBLIC OF CONGO

Assisted Democratic Republic of Congo (DRC) to **successfully win an appeal** in the United States of America. This released over **USD 100 million in funds back to DRC government** that it has used for other development purposes

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### TUNISIA

Assisted the Government of Tunisia to successfully recover **USD 28 million** in misappropriated assets

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### REGIONAL

**Trained over 3000 professionals** including key governments' officials, lawyers, targeted groups of professionals and civil society representatives, and more than **20 local firms involved in contract negotiation and creditor litigation across Africa**



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## LIBERIA

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Assisted Liberia in re-negotiating a Concession Agreement with **Firestone Natural Rubber Company**, generating **additional revenues** for the government

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## CAMEROON

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Successfully advised the Government of Cameroon in hedging the foreign exchange risk related to a **USD 750 million Eurobond issuance**. Benchmarking against similar Eurobond issuances in Sub-Saharan Africa show potential savings of millions of dollars. The capital raised will be used to finance investment projects in the energy sector.

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## NIGER

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Supported Niger in negotiating two mining concessions related to the **Niger Mining projects** resulting in an increase of **USD 220-330 million in additional revenues** for the host country

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## REGIONAL

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Developed more than **11 curricula in mining negotiations, investment treaties, production sharing agreements, loan agreements, power purchase agreements, public private partnerships**

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## REGIONAL

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Developed toolkits specific to the power sector and the transport sector, model mining and PPP agreements, PPA Negotiation Handbooks, etc.

To further consolidate these gains, the new the ALSF Medium Strategy (2018-2022) is anchored on three key results (KRA):



**KRA 1 – Fair commercial negotiations and agreement**



**KRA 2 – Enhanced legal capacity in Africa**



**KRA 3 – Improved litigation case outcomes/results**



## REGIONAL OFFICES

The ALSF utilizes the African Development Bank field offices located in over 30 African countries.

### ALGERIA

3 Rue Hamdani Lahcène,  
Hydra BP 148 Algiers, Algérie  
Tél : (213) 21 43 53 95  
Fax : (213) 21 43 53 92

### ANGOLA

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Edifício Garden Towers, 18o Andar,  
Torre B, Alvalade-Luanda.  
Tel : +244 222 701 000/  
Fax: +244 222 035 788

### ASIA EXTERNAL REPRESENTATION

7th Floor, Hibiya U-1 Building  
1-1-7 Uchisaiwai-cho, Chiyoda-ku,  
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### BENIN

S/C PNUD  
Rue des Dominicains Lot 111 –  
Zone Résidentielle Cotonou, Bénin  
Tél : (+229) 21313134 / 21313079

### BURKINA FASO

Immeuble Administratif et  
Technique de l'ARTEL 5è Etage  
Ouagadougou, Burkina Faso  
Tél : +226 50375750/51/53  
Fax : +226 50375749

### BURUNDI

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Tél : +257 22277823/ 22277824  
Fax : +257 22277825

### CAMEROON

Immeuble Foul'assi - 1067 bis rue  
1750 Nouvelle Route Bastos,  
BP 33178- Yaoundé, Cameroun  
Tél : (237) 22202761 /22202765  
Fax : (237) 22 20 27 64

### CENTRAL AFRICA REPUBLIC

Rue Joseph Degrain (Stade  
Municipal) Sainte Sophie  
Résidences BP 324 Bangui, RCA

### CHAD

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Avenue Charles de Gaulle  
BP 193, N'Djamena, Tchad  
Tél : (235) 22524557 / 22524778  
Fax : (235) 22524996

### EGYPT

72b, Al-Maahad El-Eshteraky  
st. 5th floor Afreximbank Bldg.  
– Opposite to Maryland Roxy /  
Heliopolis Cairo, Egypt  
Phone: (202) 22 563 790/1  
Fax: (202) 22 563 792

### ETHIOPIA

Get-House Building, 7th and 8th  
Floor Kirkos Sub-City, Kebele  
20/21, House N° 056 Addis  
Ababa, Ethiopia P.O. Box 25543 -  
1000 Phone: (251) 115 546 336

### GABON

1er Etage Résidence Saint  
Georges, Quartier Kalikak  
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Fax :+241 01442951

### GHANA

Tafawa Balewa Street, North Ridge  
PMB MB 59 Ministries, Accra -  
Ghana Tel: (233) 302 66 28 18/  
302 66 28 35  
Fax: (233) 302 66 28 55

### GUINEA

BAD/PARCGEF Immeuble  
« Air France » Ex Fria Base, 7ème  
Etage Quartier Almama, Kaloum  
Conakry, Guinée Tél : (+224)  
669279031 (+224) 620202073

### GUINÉE-BISSAU

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Nations Unies, 4è étage  
Bissau, Guinée-Bissau  
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Fax : (245) 320175

### KENYA

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(254) 20 2712926/ (254) 20  
2712928  
Fax: (254) 20 2712938

### LIBERIA

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Phone: (+231) 777 11 7773 /  
(+231) 777 11 7775

### MADAGASCAR

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– 8ème Etage - Ankorondrano  
BP 1718 Analakely Antananarivo  
101, Madagascar Tél : (261) 2022  
643 61, 202264189 Ext. 6000-  
6029 Fax : (261) 2022 642 32

### MALAWI

2nd Floor, Kang'ombe House  
Box 30732 City Centre, Lilongwe,  
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### MALI

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ACI 2000 B.P. 2950 Bamako, Mali  
Tél : (223) 20222885/20222872  
Fax : (223) 20222913

## MAURITANIA

C/O Ministère des Affaires  
Économiques et du  
Développement 3ème étage –  
Tevragh Zeina (derrière le Palais  
des Congrès) B.P. 7653  
Nouakchott, Mauritanie

## MAURITIUS

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/+230 2127953

## MOROCCO

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## MOZAMBIQUE

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e Marginal Torres Rani, 4o Andar  
Maputo Tel: (+258)21498113

## NIGERIA

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Central Business District  
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## DRC

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## RWANDA

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## SÃO TOMÉ AND PRÍNCIPE

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## SENEGAL

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## SIERRA LEONE

13 Lamina Sankoh Street 5th & 6th  
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## SOUTH AFRICA

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## SUDAN

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## TANZANIA

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## UGANDA

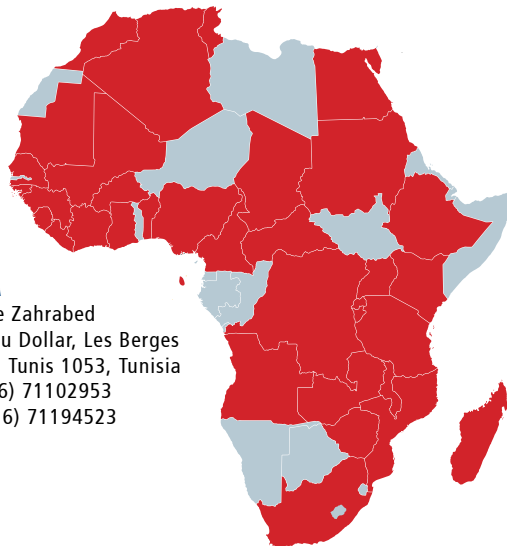
14th Floor, Crested Towers Building  
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## ZAMBIA

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# ALSF

African Legal Support Facility

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